



Notice of a public meeting of

Economy & Place Policy & Scrutiny Committee

- To:** Councillors S Barnes (Chair), Daubeney (Vice-Chair), Baker, Douglas, Hook, Pearson and K Taylor
- Date:** Wednesday, 11 September 2019
- Time:** 5.30 pm
- Venue:** The Thornton Room - Ground Floor, West Offices (G039)

AGENDA

1. Declarations of Interest

At this point, Members are asked to declare:

- any personal interests not included on the Register of Interests
- any prejudicial interests or
- any disclosable pecuniary interests

which they may have in respect of business on this agenda.

2. Minutes

(Pages 1 - 4)

To note and sign the minutes of the last meeting of the former Economy and Place Scrutiny Committee held on 19 March 2019.

3. Public Participation

It is at this point in the meeting that members of the public who have registered to speak can do so. The deadline for registering is **5.00pm on Tuesday 10 September**. Members of the public can speak on agenda items or matters within the remit of the Committee. To register to speak please contact the Democracy

Officer for the meeting, on the details at the foot of the agenda.

Filming, Recording or Webcasting Meetings

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http://www.york.gov.uk/download/downloads/id/11406/protocol_f_or_webcasting_filming_and_recording_of_council_meetings_20160809.pdf

4. **Attendance of the Executive Member for Economy and Strategic Planning** (Pages 5 - 16)
The Executive Member for Economy and Strategic Planning will be in attendance to discuss the priorities and challenges for 2019/20.
5. **Attendance of the Executive Member for Environment and Climate Change** (Pages 17 - 20)
The Executive Member for Environment and Climate Change will be in attendance to provide an update and brief summary of the functions that fall within the portfolio area.
6. **CYC Flood Defences Action Plan - Biannual Update** (Pages 21 - 32)
This report presents an update on the work of the Environment Agency to renew existing and provide new flood defences across the city, following the flooding in December 2015.

7. Work Plan (Pages 33 - 40)

To consider the work plan for 2019/20 and the attached annex on potential additions to the work plan.

8. Urgent Business

Any other business which the Chair considers urgent under the Local Government Act 1972.

Democracy Officer:

Name: Angela Bielby

Email: a.bielby@york.gov.uk

Telephone: 01904 552599

For more information about any of the following please contact the Democratic Services Officer responsible for servicing this meeting:

- Registering to speak
- Business of the meeting
- Any special arrangements
- Copies of reports and
- For receiving reports in other formats

Contact details are set out above.

This information can be provided in your own language.

我們也用您們的語言提供這個信息 (Cantonese)

এই তথ্য আপনার নিজের ভাষায় দেয়া যেতে পারে। (Bengali)

Ta informacja może być dostarczona w twoim własnym języku. (Polish)

Bu bilgiyi kendi dilinizde almanız mümkündür. (Turkish)

یہ معلومات آپ کی اپنی زبان (بولی) میں بھی مہیا کی جاسکتی ہیں۔ (Urdu)

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City of York Council

Committee Minutes

Meeting	Economy & Place Policy & Scrutiny Committee
Date	19 March 2019
Present	Councillors Pavlovic (Chair), Steward (Vice-Chair), Gates, Hunter, Mason and D Myers
Apologies	Councillors D'Agorne

36. Declarations of Interest

At this point in the meeting, Members were asked to declare any personal interests not included on the Register of Interests, any prejudicial interests or any disclosable pecuniary interests which they may have in respect to business on this agenda.

Cllr Mason declared personal interests in that he was the City of York Council representative on the Museum Trust Board and a Director of Make It York.

37. Minutes

Resolved: That the minutes of the meeting held on 16 January 2019 be approved and signed by the chair as a correct record.

38. Public Participation

It was reported that there had been no registrations to speak under the Council's Public Participation Scheme.

39. CYC Flood Defences

Members received an update on CYC flood defences. The Council's Flood Risk Manager and the Environment Agency were in attendance to answer Member questions.

Members questioned whether public consultation on flood defence measures can make a genuine difference to proposals and also how the Environment Agency and the Council can help manage the expectations of the public with regards to changes in schemes as they progress.

Officers stated that consultation is important, not only to help explain the intricacy of schemes but also to learn what is 'acceptable locally' with regards to defences.

Officers were sympathetic to the views of Members and residents, particularly around Burdyke and Westfield Beck pump schemes. Officers stated that more work needed to be carried out to better understand the impact that these schemes could have. It was noted that currently, it was not clear that there would be significant benefit, however the schemes had not been abandoned and work would continue to better understand the impact.

Resolved: Members noted the report and the evidence presented by the Environment Agency in the session.

Reason: To update the committee on current plans for CYC flood defences.

40. 3rd Quarter Finance and Performance Monitor

Members considered the third quarter finance and performance monitoring report for Economy and Place. The Finance Manager and Corporate Director of Economy and Place were in attendance to answer any questions.

Officers stated that with regards to paragraph 5 and 6 that there is a great deal of work taking place to increase the resilience of the service. The service is receiving the investment that it needs to make this improvement both culturally and structurally.

Members questioned the levels of income generation expected from Waste Services as the forecast expected this to be missed at year end. Officers agreed and stated that it would be up to Members to decide on the desired income level however a bid had recently been submitted for a commercial waste contract, which should it be successful, would help achieve the target.

Members asked what would happen to the higher than expected income generated from Residents Parking and Season Ticket Sales. Officers stated that this income would go into the Council's general fund.

Resolved: Members noted the content of the report

Reason: To update the scrutiny committee on the latest finance and performance position

41. Discretionary Business Rates Discounts Policy

Members considered a report from the Head of Economic Growth on the discretionary business rates discounts policy and the economic impact of this on York and its city centre.

Members were interested to know within the summary data supplied on rate values, what kind of vendor or activity attracted the £100 minimum rate value. It was noted that the Valuation office determine what the rateable value is for each business or activity (hereditament), although it was likely at that cost to be a cash point or a CCTV camera.

In response to a question on collection, the Officer stated that City of York's collection of business rates was very good and in the current year was 98.9%.

In response to questions regarding the reduction and removal of the Revenue Support Grant, the officer stated that this support from National Government had decreased significantly in the last decade and whilst some of that has been offset by the increased retention of business rates allowed, the overall net income has reduced.

Resolved: That Members are asked to note and comment on the information provided in this report.

Reason: To inform Members of the economic impact of business rates in York.

42. Arts and Culture Implementation Update

An update report on the implementation of recommendations from a scrutiny review into the Impact of the Arts and Culture Sectors on the Economy of York, was presented to the committee.

Resolved: i) Members noted the contents of the report and agreed to sign off the recommendations included in Annex 1 that have now been implemented.

ii) The committee agreed that they did not require a further update.

Clr M Pavlovic, Chair

[The meeting started at 17:30 and finished at 18:45].

DRAFT

11th September 2019



Economy and Place Policy and Scrutiny Committee:

11 September 2019

Executive Member for Economy & Strategic Planning

There are a number of major projects to enhance the local economy and improve employment prospects for York residents, to which I will be dedicating a large amount of my time, and I have been working over the summer to establish the basis for the schemes as Executive Member. Each of these involve public consultation and I would therefore be very hopeful that there can be joint working between this committee and myself to enable a more thorough outcome, which will be of wider benefit to the city.

I have started with a number of reports to review how the Council, with its resources, can support local businesses to establish and flourish, and these reports will be building up during the rest of the year with ongoing consultation.

1. My City Centre

In response to a number of different challenges to the vibrancy and strength of the city centre, the “My City Centre” project will look to respond to the current challenges facing the high street, providing a basis to attract greater investment in the city and creating an environment where local businesses can thrive. My City Centre will also look to promote and facilitate resident involvement in the city centre, particularly as York looks to develop over future years.

The My City Centre project; a strategy which will engage residents, businesses and visitors to determine the social, environmental and economic vision for the city centre, was signed-off following the meeting of the Executive on the 29th August 2019.

The Council will now work to secure public engagement support to deliver the My City Centre consultation with local residents, businesses and communities with myself as the lead Executive Member on this project. I have already started to discuss with businesses, residents and organisations in the area, and those who come into the area, what lines



of approach the Council should be taking to help those organisations such as the Business Improvement District (BID), Make it York (MiY), Indie York, and Retail Forum who already work in this area. I have attended a number of their meetings over the summer in order to explore subjects that they want to see included in the work that the Council is doing.

I have also discussed with the Chief Inspector for York issues relating to anti-social behaviour in the city centre, which are having an impact on the perception by residents, especially those who have children.

2. York Central

A new report has been published to set out how the York Central development can work to raise average wages, create and retain jobs for all skill levels and provide space for local businesses to grow. I have held meetings with the new York Central Project Manager, Ian Gray, to discuss how to progress the scheme in a way which delivers for the whole city, and works with the existing city.

The report will be taken to my upcoming Decision Session on the 9th September, and will outline York Central can build on York's strong economy. If agreed, the proposals will form a brief to the Council partners and major landowners, Network Rail and Homes England, as they seek occupiers for the site.

It is suggested that York Central's 90,000m² office space should aim to provide:

- high quality commercial space to attract the higher paid jobs in sectors which can't currently find a home in York;
- spaces for a mix of different business sizes, including 6-8 well-established large companies, space for 20 companies of around 100 people as well as space for smaller companies and start-ups;
- space for key growth sectors in York which include companies in the technology, financial services, insurance, rail engineering and biotech sectors;
- co-working and serviced office accommodation to meet growing demand across the region;



- a visible presence for the city's universities, especially supporting research connections with the National Railway Museum.

The 44 hectare brownfield site has exceptional transport links, access to one of the most skilled workforces in the country and has been designated an 'Enterprise Zone', offering even greater incentives for businesses to locate there. The partnership has secured planning approval for its outline planning application and assembled a potential £155m funding package for infrastructure works. This includes £23.5m of a total of £37.2m from the West Yorkshire-plus Transport Fund and Leeds City Region Growth Deal, which will also fund the ambitious plans to transform the front of the railway station. The West Yorkshire-plus Transport Fund has been part-funded through the Leeds City Region Enterprise Partnership (LEP) Growth Deal, a £1 billion package of Government funding to drive growth and job creation across the Leeds City Region. The aim is to create around 20,000 new jobs and add £2.4 billion a year to the economy by the mid-2030s.

City of York Council has also received a Local Growth Fund contribution of £6m, and agreed to borrow £35m from York, North Yorkshire and East Riding LEP to be repaid using retained business rates from the York Central Enterprise Zone.

The Council's £77.1m bid for the government's Housing Infrastructure Fund is at an advanced stage, and I hope that there will be sign off by Government as quickly as possible, as the Executive has worked hard to instil confidence in this scheme, which many around the city would like to see started as quickly as possible.

3. Business Rates / National Non-Domestic Rates (NNDR)

Over the summer, I requested two information reports to come forward to set out the existing systems for business rates, valuation, and business rates relief for small businesses, charities and sporting / social organisations. This was to set out where we are today, those policies which are set nationally, which would involve working with other local authorities to lobby for change, and those for which there is some local scope for policy change.



The reports also looked at the Council's own commercial property portfolio, in order to begin the process of reviewing what steps could be taken to support new start-up businesses. This will link to the 'My City Centre' project and there have been a number of proposals from other landlords to work together to improve areas such as Coney Street.

Over recent years, national Government funding for local authorities has changed significantly, with local business rates retention being introduced while the Revenue Support Grant has been withdrawn. Rates have become a significant element of City of York Council's income. For the 2019/20 revenue budget, £33m of retained business rates represents 26% of Council income.

York's businesses pay a total of £108m in business rates on 7,482 identified sites in the city. Over 30% of these sites have a zero bill through rates relief, and a further 30% have an annual bill of less than £5,000. In contrast, the 192 premises with a bill of over £100,000 per annum contribute 46% of the city's total NNDR.

While review of the rates system is often mooted, and the impact on city centre businesses is highlighted as a key challenge for sustainability, the reality is that rates fall predominantly on large businesses.

Looking at the total net charge paid, the largest contributors of NNDR in York are the supermarkets. The Tesco superstore at Clifton Moor has the highest net charge at £1.49m, and 7 of the top 10 charges are for superstores, including those at Vangarde. The top 3 non-retail rates bills are for Nestle (£1.43m), York District Hospital (£1.1m), and Defra (£900k). Hotels are also significant rates payers, with The Grand having a net charge of £695k, The Principal paying £559k and the Hilton Hotel on Tower Street contributing £341k. Within the city centre, the highest charges are paid by Marks and Spencer for their Parliament Street store (£539k), Primark (£362k) and Boots (£342k). While the top 100 payers contribute a total of £37m – over a third of the total rates paid in York – the bottom 50% of rates bills contribute less than £3m in total.

There are several ways in which companies and organisations occupying properties with a NNDR liability can receive relief on those rates. Some derive from national regulations – for example Charitable rates relief, and Small Business Rates Relief. Others are available at



local discretion. Overall, approximately 60% of rateable properties in York attract some form of rates relief.

For the financial years 2019/20 and 2020/21, the Government has introduced a new relief scheme for retail properties that have a rateable value of less than £51,000. Under the scheme, eligible ratepayers receive a discount of one third of their daily chargeable amount. As the data from the Open Data platform shows, there are 684 retailers in York benefiting from this scheme in the current financial year.

It is inevitable that there will be central Government organised revaluation of properties in the future, and new schemes for business rate relief and I will be working with officers to collect as much evidence as possible to present from the city, to Government, to drive change in this area. Information that the committee is able to provide would be gratefully received.

4. Jobs Fairs coming up

- Railway Institute September 25th
- Acomb November 6th Acomb

5. Doing Business with the Council

I attended the 19th August session for local Construction Companies to learn more about how they can do business with the Council through procurement processes. Some companies had contacted me about issues that they had and I am glad to say that they were able to attend. I had encouraged officers to promote this event, and there will be ones in the future which will be shaped by the outcome of surveys of companies who attended. This is an important way in which local businesses can be supported. There will be future specific events to cover the Guildhall project, and York Central, where smaller businesses will be able to access greater support.

6. Brexit

Officers are working on Brexit contingency issues with Emergency Planning Officers and partners. However, the significant amount of work



is being done by Government is not always passed through to the local level, meaning that many questions about impacts cannot be answered. The only verdict on this will come with the actuality of what does transpire in terms of Brexit and whether this is achieved, with a deal, in the time between now and 31st October.

The report for “Yellowhammer” was a leak, but how comprehensive this was remains to be seen, nevertheless the information is being utilised to help the city prepare.

As I write this report, it is difficult to predict how arrangements will go, but the city and in particular, businesses, need support to maintain employment and trading and I will continue working with the LEPs and businesses to make sure that York’s voice is heard.

7. Local Industrial Strategy (LIS)

The LIS is focused on five key areas, termed the ‘Five Foundations’ and it is important that York’s specific needs are addressed.

The LEPS are consulting on the following basis:

- **Ideas:** how our region’s businesses and universities innovate and invest in new products and processes
- **People:** the skills and education of our region’s workforce and the state of the jobs market
- **Place:** the split between rural and urban space across our region; where there are disadvantaged areas; and the demographic make-up of our people
- **Infrastructure:** the state of our road and rail system; efforts to encourage more cycling, walking and public transport; the region’s housing market; and digital infrastructure, like access to broadband
- **Business environment:** the areas where our region’s businesses stand out; how productive they are; and what they contribute to the local economy

There will be an opportunity to give feedback on the draft Local Industrial Strategy in the autumn. They expect to submit the final strategy to Government by the end of the year and for it to be published in Spring 2020.



The work on the strategy is being carried out jointly with York North Yorkshire and East Riding LEP, as York is in the overlap area, and I hope that I can work with the committee to develop the case for York. There will be an Executive Member Decision Session in early October (the date will be set to fit in with the period of consultation) for comments on the Draft from the two LEPS.

8. Planning

I have been engaging with officers to review processes within the Planning Department and the first of these reports is coming to my decision session on 9th September, covering enforcement. There will be future reports on renewable power which will feed into the Local Plan policies.

Ensuring that open space across the city is preserved, as a balance to development, especially in the urban core of York is important to me. The report on Green Spaces will be coming forward soon, which will address this and I am working with officers to develop a robust policy. I hope that members of this committee will support this as it will help to resolve ongoing issues with the loss of open space.

9. Inclusive Economy Work within York

As the current Economic Strategy for York (2016-2020) runs towards its close, the next iteration needs to be developed.

I have met with the new Principal for York College to discuss a range of issues, including construction skills trainings (for which I have encouraged links with the Chamber of Commerce Property Forum) and vocational courses for 14-16 year olds, which were a very effective option for many local secondary schools. These discussions are progressing and form part of the Inclusive and Green growth that I have been working to support.

The Council's Economic Growth team is currently drawing together an economic evidence base, in order to provide the foundation for a strong economic strategy that maximises York's wide range of assets. As a way of engaging the city in discussions around York's economic future, we



intend to create an Economic Partnership to inform the development of the strategy. This Partnership will be reflective of York's key stakeholders, sectoral mix and business demographic. We also intend for this group to be supported by a number of sub-groups, including a Skills Panel, to guide the development of a new Skills Plan for York.

The panel will include people from all walks of life, but will also include representatives from Jobcentre Plus York and health and social care workers, in order to represent the needs and views of harder to reach groups.

Overview

The current York Economic Strategy sets out a clear and achievable economic vision for York and sits alongside the Council's Council Plan as well as supporting sub-regional growth priorities as identified by the Leeds City Region and York, North Yorkshire and East Riding Enterprise Partnerships.

The current Economic Strategy was developed following a year-long consultation with over 100 business groups, voluntary organisations, educational establishments and entrepreneurs.

The creation of a Real People's Panel enables a range of views and ideas to be collated that would not potentially emerge through meetings with the usual city stakeholders group.

There is a range of benefits to engaging with local residents including:

- Honest and real life accounts
- Highlighting what is important to local residents, and not what CYC thinks is important to them
- Gathers a range of views
- Enables local residents and CYC to work together
- Encourages more people to read and get involved with the Economic Strategy
- Allows local residents to take ownership of the Economic Strategy
- Upholds CYC's commitment to being an open, transparent and accountable organisation



Stakeholders

Independently owned shops - There are over 130 independent businesses in York and these are a vital component to the City's economy and brand. 'Indie York' has acted as a driving force behind the success of these businesses and as an association offers a collective representation of owners' opinions.

Micro-businesses from York – almost 90% of businesses in York are micro-businesses with a number of them employing just one person who operates the company from their home. It is important that we not only listen to the collective businesses voice, but to the individuals who operate them.

Hospitality workers - Hospitality is the city's third largest employment sector with 11,500 employees (11% of York's total workforce). With an ever-growing tourism sector, those working in hospitality experience, first-hand, the effects of tourism, both positive and negative. As a traditionally low-paid sector, interacting with those who work in hospitality will provide details on how the sector can be supported which, can then be represented in the Strategy.

BME Groups - York's BME population has grown by 9% since 2001 and was at 9.8% during the 2011 census. This group which includes all non 'White British' groups represents residents who may present unique experiences. The highest non-white group within the BME community is Chinese which counts for 1.2% of the population. Many from this group attend York's universities. Having representatives from the BME community will allow for the Economic Strategy to work in unison with members of a growing community who are disproportionately disadvantaged.

Jobcentre Plus and Citizens Advice - Some of York's most vulnerable people are advised by Jobcentre Plus and/or Citizens Advice. Having workers from these agencies present on the Panel would bring a useful perspective of the real problems affecting York's most vulnerable people whether that be from unemployment or money worries. In particular, the Jobcentre Plus supports those who have recently been made



unemployed or redundant and works with the Council to provide an action plan for when local companies go into administration. These agencies can highlight the immediate responses that need to be in place in the Economic Strategy not just long-term goals.

Health and social care workers - Health and social workers make up one of the largest employment sectors in York. It is also a sector characterised by low wage levels and often unclear career pathways. Workers in the health and social care sector are also in regular contact with the city's resident base and as such have a unique viewpoint. Their views will be valuable when developing the city's Economic Strategy.

Formal and informal emergency services - They enable the safe operation of the city and are aware of the main obstacles that both residents and businesses face in the city. Their opinion of how the Council's Economic Strategy can benefit the city's residents and workers will be valuable. An example of this group is the Street Rangers who experience first hand socio-economic problems in the City.

Female networking groups – The economic contribution made by women both in terms of the labour market but also through caring responsibilities should be recognised. It is important that female workers and residents in York are given a voice. Female networking groups provide a place where women can come together to discuss business affairs. By enabling representatives from these groups to be part of a panel, we can ensure that the voice of the female professional/business owner is heard.

Working parents and parenting groups - This group includes a wide range of people from single parents to stay at home mothers to working parents. Their opinion will be unrivalled as it is likely to include multi-dimensional opinions which cover a range of topics from children, housing to everyday life. The emphasis on this group will be around how parents support their families and balance caring responsibilities and working especially those in traditionally low-paid jobs.

Teachers and educational staff - A key focus of any Economic Strategy should be on skills and young people – the future workforce of



an area. Teachers and educational staff play a pivotal role in developing the skills that future workers will need and that our industry demands. By interacting with this group of people, informed suggestions for future skills for young people can be shared.

Students and young people - Similarly to teachers and educational staff, students and young people will be able to give an unprecedented insight into what is important to them from a career, share their aspirations and outline what they want from York. There are over 20,000 higher educational students in the city and the retention of this skilled population is essential for the economy to thrive.

Community groups and charities - They represent marginalised groups in the city. They help people with tasks such as paying bills and filling in job applications as well as providing an informal food bank service for those most vulnerable in the community. Groups such as these provide a valuable voice for those who do not have one in society. York has a large third sector made up of groups such as Age UK and the Salvation Army who provide support to some of the most vulnerable members of the community. With such a vast charitable sector, the wide range of opinions from these groups will represent a large number of local residents.

York's socio-economic ambitions can only be delivered when everyone, from a wide range of organisations and backgrounds, works together. This is what the Real People's Panel will represent and achieve.

Cllr Andrew Waller

Executive Member for Economy and Strategic Planning

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20th August 2019



Economy and Place Policy and Scrutiny Committee:

11 September 2019

Executive Member for Environment & Climate Change

As a new member for City of York Council with responsibility for Environment & Climate Change, I am delighted to be taking on this challenge. In order to play our part in mitigating climate change, we will need to work with each other across the Council and work closely with partners across the city, the North and worldwide.

Climate Change affects all areas of our lives; waste to transport, food to air quality, housing to water use, energy to open spaces. If we are to succeed, we need to work collaboratively, publicly and privately, so we can make the best decisions available to ensure we leave a planet fit for our grandchildren.

As I am new to the portfolio, I will provide a brief summary and update on a wide range of functions relating to the portfolio.

National position and Last year's outturn:

Several significant actions have taken place on the national stage, which will have an impact on the work carried out within the portfolio:

In Theresa May's final few weeks, considerable changes were made to the Climate Change Act, enshrining in law a commitment for the UK to reach net zero carbon emissions by 2050. We remain committed to reaching carbon neutrality in York by 2030.

The previous Secretary of State for Environment, Michael Gove, commissioned a pilot scheme to reduce food waste, which will run until the end of 2020 and will feed into the Government's Green paper on the subject.

With regard to funding, we are all aware that national funding has been dramatically reduced, and this has resulted in the Council having to find savings since 2008 of £110M. This is an £11M year on year reduction,



which has an impact on the Council's services and decisions which can be taken.

Waste:

On a local level, one of the most important services contained within the portfolio is the waste service. This service effects every household in the city every week, with approximately 4 million collections a year, made at a cost of £4.7 million. The current waste fleet is over 7 years old and is in need of renewal. This process is underway and the procurement tender will include standardisation of the fleet, alongside the introduction of new technology i.e. ultra low emission vehicles.

Disposal

The Council approved the investment of £153M over 25 years at Allerton Waste Park, which is delivering good environmental outcomes, significantly reducing the levels of waste taken to landfill and increasing the percentage of waste being recycled, along with the assurance that all the material is recycled within the UK and Europe.

Over the coming years, we must ensure that these commercial and environmental benefits of Allerton Waste Park are fully exploited. This can be achieved by working with NYCC and Districts to identify and deliver improvements in sorting facilities, anaerobic digestion and combined heat & power, enabling us to divert the maximum amount possible from landfill.

Collection

As discussed earlier, the waste fleet is at the end of its useful life and needs replacing. This gives us an opportunity to consider and review the collection regime and fuel types, especially with the Clean Air Zone coming into place on the 1st January 2020.

Following on from resident feedback, we are aware that the customer experience has room for improvement. Therefore, we are investing in IT systems to improve customer journey, from first contact to in-cab technology.

Public Realm

Our vision is for an inclusive, prosperous and thriving City, which delivers the needs of residents, businesses and visitors. To ensure we listen and plan effectively, we have commissioned the new 'My City Centre' consultation which will report its findings in May 2020. This will give a strong basis to further develop any future plans.

New Budget Initiatives

The new Administration has made it a priority to empower communities and invest in services which matter to our residents. In our recent budget amendments, we have invested additional resources in:

- £47K to tackle graffiti on private premises;
- £66K to create a Carbon Reduction and Sustainability Officer and capacity budget;
- £43K for new recycling, litter and dog waste bins;
- £33K to allow for further tree planting and better tree maintenance across the city - as part of the Council's new commitment to the Northern Forest;
- £65K to invest in a review of new sustainable vehicles, increase collection rates, and improve customer service;
- £57K to invest in the local street environment, including a new Blacksmith apprentice and cleaning or community projects.

Flood Protection

York is renowned for its floods. The City always appears on the National news with a shot of the 'King's Arms' in the background. However occasionally, there are very serious consequences for our residents, businesses and visitors. In 2015, 453 properties and 174 businesses were flooded in York. This was a catastrophe for all involved and with the effects of Climate Change, we must ensure all that all actions are taken to mitigate the impacts of flooding in our city.

It is essential that moving forward, York capitalises on the Environment Agency's £45 million investment programme and as part of this, the

20th August 2019



Environment Agency must speed up the delivery of investment and ensure that all relevant projects are approved before 2021. As the new Executive Member, I will continue to liaise with the Environment Agency and ensure that funding is invested in the right areas and delivered in time to make a real difference to residents across the City.

Air Quality and Environmental Health

As outlined earlier, the Clean Air Zone (CAZ) comes into effect on 1st January 2020. Initially, the area will cover the City centre and only apply to local buses. As part of this Administrations efforts to improve the proposals for York Central, we have also endorsed efforts to widen the Clean Air Zone to include the York Central footprint, once works have been completed. Over time the effectiveness of the CAZ will be reviewed, with the aim to extend the zone to more vehicles and a wider geography.

Bio Diversity and open spaces

Supplementary Planning Guidance on Green & Blue infrastructure is being reviewed and revised in line with our recent Climate Change commitments. This work has been resourced and prioritised, so that we can re-examine our position in December 2019. Alongside the strategy & policies, we have also made firm commitments to the join the White Rose Forest, targeting the planting of half a million trees.

I am sure you will appreciate, it is early days but I am keen to ensure that we make the right strategic decisions to deliver on our Climate Change ambitions, as well as serve our residents in delivering on their priorities.

Cllr Paula Widdowson

Executive Member for Environment & Climate Change



Economy & Place Scrutiny Committee
Report of the Director of Economy & Place

11 September 2019

CYC Flood Defences Action Plan – Biannual Update

Summary

1. This report presents an update on the work of the Environment Agency to renew existing and provide new flood defences across the city, following the flooding in December 2015. Members are asked to provide feedback on progress to date.

Background

2. The flooding in late December 2015 followed an intense period of rainfall across November and December due to the impacts of Storms Desmond and Eva. Record river levels were observed in many river catchments across the north of England. More than 4000 homes and 2000 businesses flooded across Yorkshire with 453 properties and 174 businesses flooded in York.
3. Funding was allocated to the Environment Agency (EA) following the floods to renew existing and provide new flood defences across the city, £17m was allocated to the Foss Barrier improvements and £45m to the wider flood defences across the city.

Progress Update

4. A range of interventions have been identified by the Environment Agency and these are in various stages of feasibility, design and pre-planning, the first schemes have been submitted for planning permissions and construction has began on a range of locations across the city and further appraisal work continues on others. City of York Council continue to work in partnership with the EA on all schemes.
5. An update on progress has been supplied by the Environment Agency; this can be seen in Annex 1.

Consultation

6. City wide public consultation on the York Five Year Plan was held in late November 2016 and quarterly newsletters have been developed by the EA to further inform on progress. Biannual updates are received by this Scrutiny Committee and quarterly updates are given to the Executive Member for the Environment and Climate Change Decision Sessions.
7. Detailed public consultation events have been held in a range of communities following feasibility and further refinement of the preferred options. Details of the programme of consultation are included in Annex 1.
8. Ongoing liaison will continue between the Executive Member for Environment and Climate Change and the CYC Flood Risk Manager, and future briefings to the Economy & Place Scrutiny Committee will be made to ensure key outputs and decisions are supported by CYC and to provide formal opportunities for members and the public to consult. Further recommendations will be made for agreement at these sessions.

Options

9. The principal options open to members are to comment on and review the work undertaken to date and the future work identified to date and the representations made by the Environment Agency.

Council Plan

10. Improved provision of flood defences supports a prosperous city for all through safer communities for residents, businesses and visitors, a wide range of consultation events will ensure this is in line with the needs and expectations of local communities.

Implications

11. **Financial** – Funding is allocated directly to the EA, the additional funding of £45M is available to be directed towards key flood risk projects in the city in the short term. The extent of required works may require wider funding and Defra funding bids will be developed. There are likely to be contribution requirements as part of this wider work and submissions have been made to secure these.

12. **Property** – The Site Investigation programme will include sites under CYC ownership and/or control, consultation will be carried out with Estates teams and all relevant agreements will be put in place.

13. Human Resources (HR) – No implications

One Planet Council/Equalities – No implications

Legal – No implications

Crime and Disorder – No implications

Information Technology (IT) – No implications

Risk Management

14. No known risks are identified at this time, detailed risk management work will be developed as the business case and detailed design works commence.

Recommendations

15. Members are asked to note the update report and the evidence presented by the Environment Agency in the session, feedback is sought from Members on all content.

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Chief Officer Responsible for the report:

Neil Ferris
Director of Economy & Place

Report Approved **Date** 02/09/2019

Wards Affected:

All

For further information please contact the author of the report

Background Papers: None

Annexes: **Annex A** - E&P Scrutiny Flood Defences Action Plan Sept 19

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York Flood Alleviation Scheme



September 2019

Update for September's Economy and Place Scrutiny Committee

This is an update of the progression made over the last three months on the flood alleviation work in York. In this update we have provided:

1. Summary of city wide flood alleviation activities
2. Update on each flood cell
3. Engagement plan for the next few months

Construction is under way in two of our flood cells. The North St and Memorial Gardens flood defence was the first to start construction and will be finished before the Remembrance Sunday service and parade on the 10th of November. We have also started raising the flood embankment in the grounds of St Peters School on the Left Bank of the River Ouse. This is Phase 1 of construction in this flood cell and will continue until November of this year. To minimise disruption to residents phases 2 and 3 will run in conjunction and are expected to start in spring of 2020.

The two planning application submissions that were made earlier this year, B10 – Clifton and Rawcliffe and B8 – Clementhorpe, are both still awaiting confirmation of when they will be addressed at Planning Committee. Both these schemes have attracted a number of objections and concerns and requests for further information. Both schemes are facing a delayed start to construction if approved.

The York Property Flood Resilience Scheme (PFR) is progressing well and the first two flood cells, B16 – New Walk and B8 – South Bank, have received LPRG approval. We have conducted further engagement with residents along New Walk to increase uptake of the scheme. This will now be repeated in South Bank.

We are also working toward planning application submissions for the Foss Flood Storage Area, B11 – Almerly Terrace steps and the Network Rail embankment, B12 – Marygate and Museum Gardens and C1 – Bishopthorpe. We anticipate submitting these requests this Autumn.

1. Update on progress of each flood cell

This section provides an update on each of the areas (flood cells) being taken forward as part of York Flood Alleviation Scheme.

Flood Cell	Detail	Current/Next Activity
B4 – Scarborough Bridge to Ouse Bridge (Right Bank)	<p>Construction work has now started fully on site.</p> <ul style="list-style-type: none"> • We are increasing the height of the Lendal Bridge flood gate (by 300mm) and existing flood walls and flood gates at North Street gardens (by 380mm). This work includes widening of the flood gate adjacent to the Hub. • Planning permission has been granted for a new flood wall which will be constructed around Memorial Gardens with demountable defences and a small embankment to tie it into the existing line of defence. • The road between Westgate Apartments and the Post Office building will continue to be sandbagged in a flood event. <p>This scheme will better protect 39 properties.</p>	<ul style="list-style-type: none"> • The FBC was approved by LPRG in April. • Where the defence is temporarily compromised due to the construction work, there are sufficient sand bags on site to reinstate the flood defence to its original height should the need arise. • Night-time working has been confirmed for the summer holiday period to avoid having to close the road during the day. A newsletter is being written to inform the community.
B7 - Queen's Staith and Skeldergate	<p>PFR has been identified as the most technically viable option from the appraisal for B7. There are a number of issues in the flood cell including seepage under and around existing buildings, Yorkshire Water assets running the length of the cell which could become a conduit for flood waters to bypass defences and structural suitability of buildings to form part of the defence line. A number of assumptions have been made regarding these issues particularly with regards to seepage, causing City of York Council to request that we investigate further.</p>	<ul style="list-style-type: none"> • Ongoing modelling/investigation into flooding flow routes/seepage. • Ongoing review of technical note to gather a second opinion on the options and construction feasibility of a scheme.

<p>B8 - Clementhorpe and South Bank</p>	<p>Clementhorpe – our proposal is as follows</p> <ul style="list-style-type: none"> • Raising of the 4 corners of the boundary wall at Postern Close and Postern House. • 1.85m bi-fold flood gate on Clementhorpe. • New 1.85m flood wall in front of Waterfront House with glass panel inserts and structural glass. An extra step will be added to the existing steps between Waterfront House and Dukes Wharf. • Road raising and extension to existing wall at Dukes Wharf. • Lower Ebor Street flood wall has been raised by Roomzzz and an extension will be completed by Roomzzz on our behalf to the north corner of the site • Increase the height of existing flood wall at the Caravan Park by 0.3m and embankments by raising with piles and wall (by 0.4m) and build a new embankment to the rear of the site. The road access by Vine Street will be raised by 0.4m. • Anne Street/Rowntree Park entrance: Curb raising to follow existing fence line around the top side of the park. Shallow embankment of 0.3m with a new pedestrian access ramp. <p>This scheme will better protect 148 properties.</p>	<ul style="list-style-type: none"> • Planning application was submitted on Thursday 21th March. Expect to be called to Planning Committee TBC. • Ongoing public engagement to inform of constraints and difficulties in this area and gather local knowledge and suggestions for alternative solutions.
	<p>South Bank</p> <ul style="list-style-type: none"> • PFR has been determined as the preferred option for the South Bank section of Flood Cell B8. The appraisal did not identify any economically viable options for the South Bank and as such PFR has been offered as mitigation to the small potential increase in risk caused by our works upstream on the River Ouse and improvement works at the Foss Barrier. 	<p>South Bank is currently at stage 2 in the PFR process, Letters were sent to all properties in December 2018 requesting residents to confirm their inclusion in the York FAS. Only 32% of residents have responded so far.</p> <p>Next steps:</p> <ul style="list-style-type: none"> • Improve public perception of PFR including examples of where this option has worked – potential to share experiences with other residents. • Improve sign up for the initial surveys – door knocking planned for Aug/Sep 2019.
<p>B9 - Fulford</p>	<p>Flood defence work in this cell will be delivered by CYC in partnership with EA.</p>	<p>Support CYC to deliver flood defence in this cell</p>
<p>B10 - Clifton & Rawcliffe</p>	<p>We have submitted planning application to raise and extend the existing Clifton Ings Barrier Bank and install a permanent pumping station at Blue Beck. This will better protect 140 properties.</p> <p>Due to concerns and information requests this application is expected to go to planning committee in Aug. If CYC are to approve the application, it is expected that it will first need to undergo assessment by the Department of Homes and Communities and could be escalated to the Secretary of State.</p>	<p>We have responded to Natural England and CYC Ecologists and are awaiting further response. Expect planning application to go to the August planning committee.</p>

B11 - Coppins Farm to Scarborough Bridge (Left Bank)	<p>Construction work has now started in St Peters School fields.</p> <p>Within this cell, we are proposing:</p> <ul style="list-style-type: none"> • Raise the existing embankment on the right bank of the River Ouse, in the grounds of St Peter’s School, linking it to a new flood wall on the north eastern side of the school grounds. • Raise the existing flood wall and gates using glass panels at Almerly Terrace and, at the same time, carry out matching works to the flood wall at Earlsborough Terrace (B12). • Offer Property Flood Resilience improvements to three properties on Government House Road. • Raise the clay cover on the Network Rain embankment. <p>This scheme will better protect 156 properties.</p>	<ul style="list-style-type: none"> • FBC has been approved by LPRG. • The wall raising on Almerly Terrace has been postponed until Spring 2020 to align with the work on the Rail embankment. This will minimise disruption to residents and users of the riverside path. • Planning application submission expected Sep 2019. • A separate Burdyke modelling study by Aecom has started so that we can fully understand the cause of flooding from this tributary. There continues to be outstanding data from Yorkshire Water which is being chased and escalated.
B12 - Scarborough Bridge to Lendal Bridge (Left Bank)	<p>Within this cell, we are proposing to:</p> <ul style="list-style-type: none"> • Raise the flood wall along Earlsborough Terrace by 30 centimetres with glass panels and, at the same time, carry out matching works to the flood wall at Almerly Terrace (B11). • Increase the height of the floodgate on Marygate. • Raise the embankment in Museum Gardens. • Formalise the property flood resilient measures at Lendal Tower. <p>This scheme will better protect 57 properties.</p>	<ul style="list-style-type: none"> • FBC has been approved by LPRG. • Planning application submission expected Sep 2019. • We are planning to start mobilisation in Sep 2019, however the work on the embankment through Museum gardens is not due to start until June 2021.
B15 - King's Staith to Skeldergate Bridge	<p>PFR has been determined as the preferred option for this flood cell, the appraisal determined PFR as the most technically and economically viable option.</p>	<ul style="list-style-type: none"> • Further investigations required to ascertain seepage and therefore effectiveness of PFR in this location • No community engagement has taken place for this flood cell yet.

B16 - New Walk	PFR has been determined as the preferred option for this flood cell, the appraisal did not identify any economically viable options for B16, including PFR. However, PFR has been offered as mitigation to the small potential increase in risk caused by our works upstream on the River Ouse and improvement works at the Foss Barrier.	New Walk is currently at stage 3 in the PFR process, Resilience surveys have been completed for all properties. These were completed, in February 2018, by JBA Consulting prior to the publication of the new PFR Framework. All residents received their reports, in April 2018, and had an opportunity to provide feedback Residents have been well informed in this flood cell, with high levels of community and individual engagement/communication. We have requested residents to confirm their inclusion in the scheme and to date have received responses from 63% of residents. Next steps: <ul style="list-style-type: none"> • Confirm final properties for inclusion in the scheme – door knocking tool place on 23rd of July 2019. • Measurement surveys to be carried out once supplier appointed
C1 - Bishopthorpe	To reduce the risk of flooding to over 100 properties in this flood cell, we propose to: <ul style="list-style-type: none"> • Raise and extend the existing wall on the border of the Dell and Chantry Lane which will include a 7 metre deep cut off. • Install a new penstock on the Yorkshire water asset. • Build a new flood gate and flood wall at the top of Chantry Lane. 	Once our detailed designs are firmed up, we intend to consult wider with the residents of the village, to explain and gain support for the proposals.
C2 - Acaster Malbis	PFR has been determined as the preferred option for this flood cell, the appraisal determined PFR as the most technically and economically viable option.	No community engagement has taken place for this flood cell yet.
C3 - Naburn	We are currently reviewing options to reduce the risk of flooding to properties in this flood cell. Designs are not complete and a preferred option has not been agreed.	Further economic appraisal required.
Foss barrier	In addition to the extensive upgrade to the pumping station we are upgrading the barrier gate and need to address raising the flood walls around St Georges Field Car Park. My Castle Gateway are proposing a new Multi Storey Car Park on this site and are submitting plans which includes a raised access road to maintain access during a flood event.	We are in continual engagement with the Castle Gateway design team to help ensure their proposals are compatible with construction within a functional flood plan.

F4/F5 - Tang Hall Beck and Osbaldwick Beck	<p>Within this cell, we propose to:</p> <ul style="list-style-type: none"> • Reinforce the walls and raise the existing access ramp to the James Street Traveller site. • Increase the flood flow capacity through the St Nicks site by creating a new channel. • Install low level flow routing methods to divert flows away from at risk properties. • Install a new culvert under Melrosegate. <p>This scheme will better protect 263 properties.</p>	CCTV and Topo Survey Contractor has been appointed with ground investigation currently underway.
F9 - South Beck	Flow routing options and low level walls have been discounted in this flood cell as they will not provide the required flood protection.	Ongoing review and appraisals, however it would appear at this stage that a scheme is unlikely to be viable and hence proceed in this cell.
F8 - Groves to Haley's Terrace F10 - Haley's Terrace to Link Road F11 - Link Road to Ring Road	To provide flood defence to 300 properties along the Foss we are proposing an online Flood Storage Area 2km north-east of Strensall, between Walbutts Farm and East Liling Grange Farm. Flood Storage Areas help to reduce flood levels downstream by temporarily holding back flood water.	We expect to submit a joint planning application to CYC and Ryedale in Sep 2019
F12 - Westfield Beck	Further appraisal work is ongoing to agree a way forward in this flood cell. We are in discussions with Yorkshire Water regarding their infrastructure and surface water models and City of York Council regarding surface water flooding.	Ongoing review and appraisals. Formal request submitted to Yorkshire Water to share their surface water modelling data. We are still waiting for this data from Yorkshire Water.

2. Engagement plan for the next few months

This is a dynamic engagement plan for the York Flood Alleviation Scheme. Please note that specified dates and time periods are subject to change as the scheme progresses. Alongside cell-specific engagement activities, we will also be engaging via a quarterly newsletter and by providing information at our Community Flood Hub which is situated on Wellington Row and open 10am to 4pm Mon, Wed and Thurs.

Hub displays

	Aug	Sep	Oct	Nov	Dec	Jan
Planning/construction information	B12 Planning	C1 Planning FSA Planning	C1 Planning FSA Planning	PFR	PFR	F4/F5
Other display	Habitats	Natural Flood Management	Nature Matters	Flood defences	Climate change	Resilient Gardens

Planned activities

July 2019		
Foss Cells	From 1st July	Presentations to landowners to explain modelled land drainage
Lower Bootham and Marygate	12 July	Public drop-in event for local residents and frequent users of the riverside path to update on project timescales and plans.
Clementhorpe	15 July	Attendance at Counillor led public meeting to present current options and engage with local community.
CYC	23 July	Attendance at CYC CastleGateway Advisory Group meeting
RFCC	25 July	Attendance at the Quartely Yorkshire Regional Flood and Coastal Committee meeting
August 2019		
Foss Barrier	5th Aug	Testing of the Foss Barrier gate
Museum Gardens	all month	Display boards in the Hub and at Museum Gardens to inform of planned work
September 2019		
Quarterly City Wide Newsletter sent out to mailing list, available at the Hub and on Citizen Space		
CYC/Statutory Bodies	2 Sept	CYC Executive Decision Session
	TBC	CYC Scrutiny Committee
	25-Sep	Quarterly York FAS Advisory Group Meeting at Foss House
NYFRP	4 Sep	Quarterly North Yorkshire Flood Risk Partnership Meeting at CYC West Offices
Coppins Farm to Scarborough Bridge	9 Sep	mid-phase Newsletter sent out to mailing list, available at the Hub and on Citizen Space

Foss FSA	w/c 9 Sep	Engage with Cllrs and Parish councils
Foss FSA	w/c 9 Sep	Engage with residents who are eligible for PFR
PFR	w/c 17 Sep	Engage with residents in flood cells B7 and B15 who are eligible for PFR
Foss FSA	w/c 23 Sep	Public drop-in event for local community to inform of planned work
Clementhorpe	TBC	Public drop-in/workshop to engage with cyclist and walkers around access and diversions
October 2019		
Coppins Farm to Scarborough Bridge	TBC	Newsletter to announce Phase 1 completion/Phase 2 start for B11 scheme
Bishophorpe	w/c 21 Oct	Community Engagement
November 2019		
City Wide	w/c 11 Nov	York Business Week
December 2019		
Quarterly City Wide Newsletter sent out to mailing list, available at the Hub and on Citizen Space		
CYC/Statutory Bodies	16 Dec	CYC Executive Decision Session
	18-Dec	Quarterly York FAS Advisory Group Meeting at Foss House
Foss Barrier	w/c 2 Dec	Planned replacement of new gate and bridge
Foss FSA	w/c 2 Dec	Public engagement to inform of construction plans

We continue to engage across York.

The Hub provides residents with a central location where they can come to ask questions about our work, view plans, and provide feedback. The opening times are 10:00 to 16:00 on Monday, Wednesday and Thursday each week.

- Our quarterly newsletter, next due September 2019.
- Quarterly meetings of a stakeholder Advisory Group, with representatives of key CYC departments, statutory bodies and influential local groups.
- Letter drops and press releases notifying of potentially disruptive works e.g. GI, survey work.
- Regular updates to the dedicated York FAS facebook page and through the Environment Agency Yorkshire twitter feed.

Citizen Space – an online portal that allows residents to view all engagement material and provide feedback.
(<https://consult.environment-agency.gov.uk/yorkshire/yorkfas/>)

Economy and Place Policy and Scrutiny Committee

Draft Work Plan 2019-20

Wednesday 12 June @ 5.30pm	<ol style="list-style-type: none">1. Arrangements for Scrutiny in York2. Draft Work Plan and work planning for the new municipal year.
Wednesday 10 July @ 5.30pm	<ol style="list-style-type: none">1. Attendance of the Executive Member for Economy and Strategic Planning – Priorities and Challenges for 2019-202. Attendance of the Executive Member for Transport3. Bi-Annual Update Report from the Managing Director of Make It York4. Annual Report of the Executive Director of York BID5. Year End Finance and Performance Monitoring Report6. Work Plan 2019-20 and work planning for the year
Wednesday 11 September @ 5.30pm	<ol style="list-style-type: none">1. Attendance of the Executive Member for Economy and Strategic Planning – Priorities and Challenges for 2019-202. Attendance of the Executive Member for Environment and Climate Change3. CYC Flood defences Action Plan – Biannual Report4. Work Plan 2019-20 and work planning for the year
Wednesday 16 October @ 5.30pm	<ol style="list-style-type: none">1. Attendance of representatives from Leeds City Region (LCR) and York, North Yorkshire and East Riding (YNYER) Local Enterprise Partnerships for round table discussions around Local Industrial Strategy.2. Work Plan 2019-20

<p>Wednesday 13 November @ 5.30pm</p>	<ol style="list-style-type: none"> 1. Update of implementation of recommendations from York Residents' Priority parking Scheme Scrutiny Review 2. Update of implementation of recommendations from Economic Health of York City Centre Scrutiny Review 3. Work Plan 2019-20
<p>Tuesday 10 December @ 5.30pm</p>	<ol style="list-style-type: none"> 1. 2nd Quarter Finance and Performance Monitoring Report 2. Work Plan 2019-20
<p>Wednesday 15 January @ 5.30pm</p>	<ol style="list-style-type: none"> 1. Work Plan 2019-20
<p>Wednesday 12 February @ 5.30pm</p>	<ol style="list-style-type: none"> 1. Work Plan 2019-20 2. Bi-Annual Update Report from the Managing Director of Make It York
<p>Wednesday 11 March @ 5.30pm</p>	<ol style="list-style-type: none"> 1. CYC Flood Defences Action Plan – Biannual Report 2. Work Plan 2019-20
<p>Wednesday 15 April @ 5.30pm</p>	<ol style="list-style-type: none"> 1. Work Plan 2019-20
<p>Wednesday 20 May @ 5.30pm</p>	<ol style="list-style-type: none"> 1. Work Plan 2019-20

Future Areas of Policy Development

- Economic Strategy 2020–2025 - Building in Economic Metrics & Performance Assessment
- Community Infrastructure Levy
- Supplementary Planning Guidance – Priorities for York

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Economy and Place Policy and Scrutiny Committee

Work Plan suggestions from June meeting:

1. **High value jobs.** How York has performed in recent years and whether we can make the most of the developments at York Central to ensure growth of high-skilled jobs and growth of high-skilled jobs in the green sector.
2. **Work around an inclusive economy in York:**
 - Pay in work poverty;
 - Gender pay gap;
 - Apprenticeships and skills – how we use apprenticeship levy in the council and also its use around the city;
 - Low paid industries – hospitality and tourism – and how we encourage career progression in those industries
 - Graduate retention;
 - Stem the loss of skilled people;
 - Sustainable growth and social values;
 - Community wealth
3. **Performance on road repairs.** This is an unavoidable issue across the city. The committee could take a detailed look into repairs of road surfaces.
4. **Review of Business Rates System,** to see if it is fit for purpose
5. **Bus services,** review operations particularly in outlying areas
6. **Parking across the city.** Increasing use of park and ride to reduce the number of people parking on city centre streets.
7. **Apprenticeships and skills.** To include apprentice levy and staff progression.
8. **Hospitality and tourism.** Creating a high-value offer that benefits residents and businesses.

9. **University collaboration** and graduate retention.
10. **Opportunities and barriers to business growth.** Innovation and productivity including business support services, physical constraints such as lack of office space etc.
11. **Positive growth.** Sustainable growth, social value and community wealth building.
12. **Clean air zone.** Next steps

From Members:

Economy

- i. **Low pay:** The nature, prevalence and impact of low pay in and on York's economy.
- ii. **Skills:** Apprenticeships and in work progression: Provision of apprenticeship and skills training, student market or economic growth driven? The effective use of the apprenticeship levy in CYC and other large York employers. Review of opportunities for in work progression for York's workforce.
- iii. **Productivity:** Focus on Retail, Hospitality and Tourism Sectors: How do we create high value offers in these sectors leading to increased productivity and higher wages for York workers? Good for businesses and workers.
- iv. **York's Large Employers:** A study of York's large employers: The nature of their work forces, their involvement in their local communities, how they support business development in their local communities, what more could they be doing?
- v. **Inclusive Growth:** What should Inclusive Growth look like for York? To include all areas within city boundary, not focussed on city centre.

Place

- vi. **The changing face of the high street:** Understanding and tackling the economic problems of long term empty commercial units in York's city centre.
- vii. **Planning and Planning Conditions Enforcement:** How do we build the houses and commercial units our city needs while protecting the standard of living of surrounding communities?
- viii. **Section 106 assessment, spending and enforcement:** How do we make sure our communities are adequately resourced under section 106 and that developers follow through on delivery?

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